Translating TCM to the Medicaid Population

North Country Initiative
North Country Leadership Summit
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Presenters



Dr. Steven Lyndaker, M.D. is the Medical Director for Fort Drum Regional Health Planning Organization and North Country Initiative. He provides clinical leadership and serves as a liaison to healthcare partners in the region. He is also an internist/ partner at Lowville Medical Associates in Lewis County.



Joanna Loomis is the Deputy Director at North Country Initiative. She works with clinical and community-based partners to design, implement, and monitor healthcare transformation & valuebased contract initiatives in Jefferson, Lewis, and St. Lawrence counties.



About Us

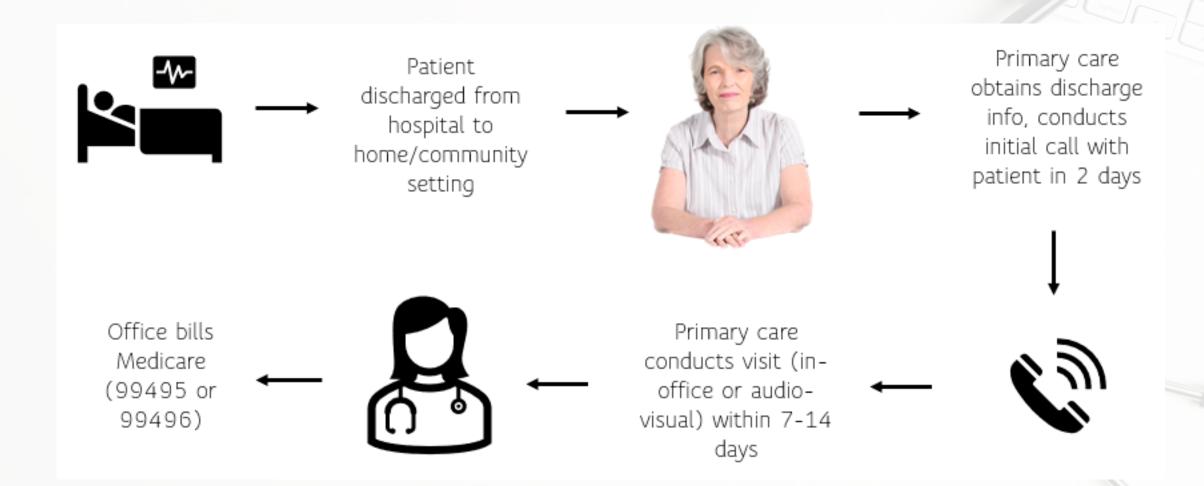
- Jefferson, Lewis, St. Lawrence counties
- Former DSRIP PPS
- Operate an ACO & IPA: VBP arrangements with Medicare (MSSP Level 1 since 2015) and Medicaid (NYS - 2 Level 1 contracts)
- 80+ partners
- 20,000 covered lives

From TCM → "mTCM"

What is TCM?

- Transitional Care Management
- For patients discharged from an inpatient setting (hospital, SNF, observation, etc.) to their home/community setting
- Healthcare providers (typically, primary care) engage the patient in services in the days and weeks following a discharge
- Generally reimbursed by Medicare, Medicare Advantage, many commercial plans

"Traditional" TCM



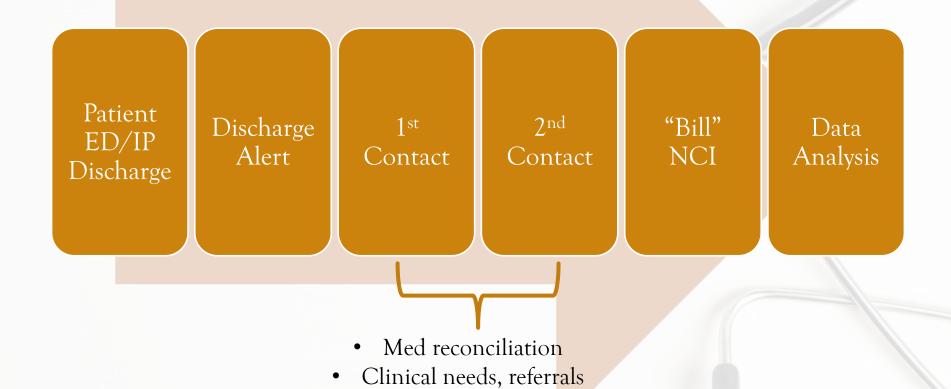
TCM & Our Medicare Population

- TCMs conducted on 6% of discharges in 2017 \rightarrow 36% in 2018 \rightarrow 52% in 2019 \rightarrow 52% in 2020
- "Win-win" for patients, primary care, and the ACO
- Patients who have a TCM after discharge vs. those who do not:
 - ~ 4% lower 90-day post-discharge readmission rate
 - •~\$8,000 lower 90-day post-discharge total cost of care

mTCM Pilot

- Medicaid does not reimburse for TCM
- Medicaid considerations:
 - High ED volume
 - SDH
 - Low primary care engagement & high contact info turnover
- 2021 mTCM Pilot self-funded by NCI
 - For inpatient & ED discharges
 - Initial contact within 4 days
 - 2nd contact: in office, audio-visual connection, or phone call
 - SDH screening, coding, referrals

mTCM Process



• SDH screening, coding, referrals

mTCM: Discharge Notifications

- HIE
- Internal Application
- Send to partners via fax or secure email

North Country IPA - PATIENT DISCHARGE NOTIFICATION

Facility : {facility} Attention : {attention}

Fax: {fax}

Notification Date: {notification date}

You are receiving this notification to inform you that one or more of your IPA attributed beneficiaries have been discharged from an inpatient facility or emergency department.

As part of the 2021 Medicaid TCM (mTCM) pilot, your practice will receive reimbursement for performing mTCM services on the patients below.

In order to bill NCI for mTCM, you must:

- 1. Conduct an interactive contact (phone, portal, email, or in person) within 4 business days after discharge to address immediate patient status & needs, & conduct an SDH screen;
- 2. Complete other applicable non face-to-face services (ex: med reconciliation, referrals, etc.); and
- 3. Have a separate visit (in person, video visit, or audio-only call) with the patient within 10 business days after discharge.

See the NCI mTCM 'fact sheet' for complete details.

If applicable, please contact the following patients as soon as possible:

Patient Information

(Patient Insurance:

- (FirstName LastName), DOB (DOB), Discharged on

(Date), (Time), from (discharge facility); discharge type: (IP or ED).

Jane Doe, DOB 5/14/1984, Discharged on 2/11/21, 08:55 AM, from Claxton-Hepburn Medical Center; discharge type: IP.

mTCM: SDH

- Screening
 - Standardized tool adapted from AAFP
 - During 1st or 2nd contact; via phone, self-guided in person, or guided in person
- Coding
 - Positive screen → list of potentially applicable ZCodes
- Referral
 - Positive screen → list of community resources
 - Closed-loop referral

Patient Name:	
Patient DOB:	Food & Nutrition
Today's Date:	
loddy's bale.	In the last 12 months, did you eat less than
	you felt you should because there wasn't
	enough money forfood?
Name of the second seco	a. Often True
Housing	□ b. Sometimes True
	□ c. Never True
Are you worried that in the next 12 months,	
you may not have stable housing?	5. Do you wish you could eat healthier, but
□a. Yes	have trouble getting healthy foods and/or
□b. No	making meals? (Check all that apply)
	□ a. I can't afford healthy foods
2. Think about the place you live. Do you have	□ b. I can't get transportation to buy healthy foods
problems with any of the following? (Check all	□ c. I'm not sure what/how to make healthy
that apply)	meals
🗆 a. Bug infestation	☐ d. None of the above
□ b. Mold	
□ c. Lead paint or pipes	
🗆 d. Inadequate heat	
□ e. Oven or stove not working	
☐ f. No or not working smoke detectors	Transportation Transportation
🗆 g. Water leaks	0-0
□ h. None of the above	6. Do you put off going to the doctor
	because of distance or transportation?
3. Where do you live now?	□ a. Yes
□ a. Own my home/apartment	□ b. No
□ b. Rent my home/apartment	
□ c. Live in a friend or relative's house	7. Are there other needs you can't meet
🗆 d. Shelter	because of transportation issues?
□ e. Street homeless	□ a. Yes:
☐ f. Supportive housing	□ b. No
a. Other:	

mTCM: Experiences To-Date

- 1,747 notifications sent from April July (85% ED; 15% IP)
 - 231 billed to NCI
- Unengaged patients; contact info challenges
- Rural considerations
- Use of telehealth
- Staffing: provider availability, care manager capacity
- Initial feedback re: SDH elements
- ED discharge considerations
 - "Call us first" opportunities

mTCM: Next Steps

- Data analysis
 - 90-day post-discharge costs
 - ED vs IP
 - Unengaged patient discharges
- Stakeholder communication
- Would like TCM to be reimbursed by other payers

Discussion & Contact Information

- Dr. Steven Lyndaker: sslynpalm@fdrhpo.org
- Joanna Loomis: jloomis@northcountryinitiative.org